

ARIZONA CENTER FOR NATURE  
CONSERVATION AND AFFILIATE

Phoenix, Arizona

CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2015 and 2014







HENRY & HORNE, LLP  
Certified Public Accountants

## INDEPENDENT AUDITORS' REPORT

To the Board of Trustees  
Arizona Center for Nature Conservation and Affiliate

We have audited the accompanying consolidated financial statements of Arizona Center for Nature Conservation (an Arizona nonprofit corporation) and Phoenix Zoo Holdings, LLC (an Arizona limited liability company) (collectively the "Organization"), which comprise the consolidated statements of financial position as of June 30, 2015 and 2014, and the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the consolidated financial statements.

### **Management's Responsibility for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditors' Responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Tempe**  
2055 E. Warner Road  
Suite 101  
Tempe, AZ 85284-3487  
(480) 839-4900  
Fax (480) 839-1749

**Scottsdale**  
7098 E. Cochise Road  
Suite 100  
Scottsdale, AZ 85253-4517  
(480) 483-1170  
Fax (480) 483-7126

**Casa Grande**  
1115 E. Cottonwood Lane  
Suite 100  
Casa Grande, AZ 85122-2950  
(520) 836-8201  
Fax (520) 426-9432

## Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Arizona Center for Nature Conservation and Affiliate as of June 30, 2015 and 2014, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Henry + Horne, LLP

Tempe, Arizona  
December 3, 2015

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ARIZONA CENTER FOR NATURE CONSERVATION AND AFFILIATE  
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION  
June 30, 2015 and 2014

	<u>2015</u>	<u>2014</u>
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	\$ 4,418,994	\$ 7,282,178
Accounts receivable, net of allowance of \$8,000 and \$3,000, respectively	182,732	67,329
Promises to give, current portion, net of allowance of \$71,000 and \$82,000, respectively	943,828	787,327
Inventory	142,658	176,977
Prepaid expenses	<u>135,572</u>	<u>129,866</u>
TOTAL CURRENT ASSETS	5,823,784	8,443,677
INVESTMENTS	6,912,176	6,911,465
PROMISES TO GIVE, net of current portion, discount and allowance of \$65,000 and \$75,000, respectively	564,085	702,752
PROPERTY AND EQUIPMENT, net	29,688,931	25,908,055
OTHER ASSETS	577,818	580,394
BENEFICIAL INTEREST IN PERPETUAL TRUSTS	<u>4,915,569</u>	<u>5,451,212</u>
TOTAL ASSETS	<u>\$ 48,482,363</u>	<u>\$ 47,997,555</u>

See accompanying notes.

	<u>2015</u>	<u>2014</u>
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts payable	\$ 835,688	\$ 555,988
Accrued expenses	683,495	1,089,020
Current portion of capital lease	2,032	28,684
Deferred revenue	<u>2,862,570</u>	<u>2,850,421</u>
TOTAL CURRENT LIABILITIES	4,383,785	4,524,113
CAPITAL LEASE, less current portion	<u>3,401</u>	<u>5,433</u>
TOTAL LIABILITIES	<u>4,387,186</u>	<u>4,529,546</u>
NET ASSETS		
Unrestricted		
Invested in property and equipment	29,683,498	25,873,938
Board designated - Projects	1,891,417	1,271,203
Board designated - Endowment	4,225,755	3,871,889
Unrestricted and undesignated	<u>(183,173)</u>	<u>384,993</u>
Total unrestricted	35,617,497	31,402,023
Temporarily restricted	2,802,865	5,855,528
Permanently restricted	<u>5,674,815</u>	<u>6,210,458</u>
TOTAL NET ASSETS	<u>44,095,177</u>	<u>43,468,009</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 48,482,363</u>	<u>\$ 47,997,555</u>

ARIZONA CENTER FOR NATURE CONSERVATION AND AFFILIATE  
CONSOLIDATED STATEMENTS OF ACTIVITIES  
Years Ended June 30, 2015 and 2014

	2015			Total
	Unrestricted	Temporarily Restricted	Permanently Restricted	
<b>SUPPORT AND REVENUE</b>				
Admissions and memberships	\$ 14,169,676	\$ -	\$ -	\$ 14,169,676
Educational services	884,873	-	-	884,873
Group services	1,253,396	-	-	1,253,396
Food services	724,643	-	-	724,643
Retail	3,025,244	-	-	3,025,244
Contributions	1,763,117	1,956,733	-	3,719,850
Donated materials and services	1,545,545	-	-	1,545,545
Special events	589,623	-	-	589,623
Investment income	240,590	5,884	-	246,474
Changes in fair value of split interest agreements	-	-	(535,643)	(535,643)
Other	32,135	-	-	32,135
Net assets released from restrictions	5,015,280	(5,015,280)	-	-
	<u>29,244,122</u>	<u>(3,052,663)</u>	<u>(535,643)</u>	<u>25,655,816</u>
<b>EXPENSES</b>				
Program services	18,466,085	-	-	18,466,085
Management and general	4,400,045	-	-	4,400,045
Fundraising	1,113,410	-	-	1,113,410
Costs of direct benefits to donors	136,988	-	-	136,988
Membership	912,120	-	-	912,120
<b>TOTAL EXPENSES</b>	<u>25,028,648</u>	<u>-</u>	<u>-</u>	<u>25,028,648</u>
<b>CHANGE IN NET ASSETS FROM OPERATING ACTIVITIES</b>	4,215,474	(3,052,663)	(535,643)	627,168
<b>NET ASSETS AT BEGINNING OF YEAR</b>	<u>31,402,023</u>	<u>5,855,528</u>	<u>6,210,458</u>	<u>43,468,009</u>
<b>NET ASSETS AT END OF YEAR</b>	<u><u>\$ 35,617,497</u></u>	<u><u>\$ 2,802,865</u></u>	<u><u>\$ 5,674,815</u></u>	<u><u>\$ 44,095,177</u></u>



2014

Unrestricted	Temporarily Restricted	Permanently Restricted	Total
\$ 13,124,314	\$ -	\$ -	\$ 13,124,314
912,457	-	-	912,457
1,153,789	-	-	1,153,789
713,776	-	-	713,776
2,875,232	-	-	2,875,232
1,752,750	2,072,274	-	3,825,024
938,765	-	-	938,765
573,945	-	-	573,945
653,855	265,770	-	919,625
-	-	452,212	452,212
45,856	-	-	45,856
2,704,962	(2,704,962)	-	-
25,449,701	(366,918)	452,212	25,534,995
17,577,802	-	-	17,577,802
4,102,916	-	-	4,102,916
949,039	-	-	949,039
93,719	-	-	93,719
936,051	-	-	936,051
23,659,527	-	-	23,659,527
1,790,174	(366,918)	452,212	1,875,468
29,611,849	6,222,446	5,758,246	41,592,541
\$ 31,402,023	\$ 5,855,528	\$ 6,210,458	\$ 43,468,009

ARIZONA CENTER FOR NATURE CONSERVATION AND AFFILIATE  
CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES  
Year Ended June 30, 2015

	Program Services	Management and General	Supporting Services Fundraising
Salaries	\$ 8,751,821	\$ 1,130,479	\$ 598,277
Employee benefits	1,664,876	232,975	117,218
Payroll taxes	599,186	83,847	42,186
Professional fees	31,286	350,091	30,000
Advertising and promotion	31,618	1,845,335	6,308
Office expense and printing	637,253	366,361	50,554
Utilities	941,300	1,011	53
Travel	92,892	19,316	5,253
Interest	-	3,407	-
Depreciation	2,244,752	233,461	58,418
Insurance	179,854	40,768	10,201
Animal collection	905,397	-	-
Cost of event catering	561,928	-	99,988
Repairs and maintenance	779,384	21,533	121
Vendor commission	599,608	-	-
Grants	128,181	-	-
Other	316,749	71,461	94,833
	18,466,085	4,400,045	1,113,410
Total functional expenses			
Costs of direct benefit to donors	-	-	136,988
	\$ 18,466,085	\$ 4,400,045	\$ 1,250,398
TOTAL EXPENSES	\$ 18,466,085	\$ 4,400,045	\$ 1,250,398

Membership	Total
\$ 278,060	\$ 10,758,637
54,516	2,069,585
19,621	744,840
2,500	413,877
456,282	2,339,543
51,068	1,105,236
37	942,401
129	117,590
-	3,407
41,609	2,578,240
7,266	238,089
-	905,397
-	661,916
-	801,038
-	599,608
-	128,181
1,032	484,075
912,120	24,891,660
-	136,988
\$ 912,120	\$ 25,028,648

ARIZONA CENTER FOR NATURE CONSERVATION AND AFFILIATE  
CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES  
Year Ended June 30, 2014

	Program Services	Supporting Services	
		Management and General	Fundraising
Salaries	\$ 8,190,287	\$ 1,152,403	\$ 522,711
Employee benefits	1,483,236	216,396	97,969
Payroll taxes	577,179	82,685	37,497
Professional fees	31,203	435,724	5,800
Advertising and promotion	4,548	1,455,837	-
Office expense and printing	566,784	399,167	59,807
Utilities	998,831	987	43
Travel	105,089	20,086	3,403
Interest	-	9,119	-
Depreciation	2,223,806	215,309	44,598
Insurance	181,277	40,655	8,421
Animal collection	873,827	-	-
Cost of event catering	599,946	-	93,083
Repairs and maintenance	811,756	5,889	-
Vendor commission	587,264	-	-
Grants	95,845	-	-
Other	246,924	68,659	75,707
Total functional expenses	17,577,802	4,102,916	949,039
Costs of direct benefit to donors	-	-	93,719
TOTAL EXPENSES	<u>\$ 17,577,802</u>	<u>\$ 4,102,916</u>	<u>\$ 1,042,758</u>

Membership	Total
\$ 268,450	\$ 10,133,851
50,874	1,848,475
19,242	716,603
196	472,923
474,188	1,934,573
46,271	1,072,029
59	999,920
558	129,136
-	9,119
61,538	2,545,251
11,619	241,972
-	873,827
-	693,029
-	817,645
-	587,264
-	95,845
3,056	394,346
936,051	23,565,808
-	93,719
\$ 936,051	\$ 23,659,527

ARIZONA CENTER FOR NATURE CONSERVATION AND AFFILIATE  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
Years Ended June 30, 2015 and 2014

	<u>2015</u>	<u>2014</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Change in net assets	\$ 627,168	\$ 1,875,468
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation	2,578,240	2,545,251
Non-cash contribution of property and equipment	(377,569)	(2,321)
Non-cash contribution of stock	(128,438)	(135,650)
Contributions restricted for capital campaign	(968,563)	(648,881)
Change in value of beneficial interest in perpetual trusts	535,643	(452,212)
Realized and unrealized loss (gain) on investments	181,526	(528,323)
Change in valuation allowance for accounts receivable	5,000	3,000
Change in valuation allowance for promises to give	(21,001)	(9,000)
Change in discount on long-term promises to give	(32,000)	12,000
(Increase) decrease in		
Accounts receivable	(120,403)	(14,098)
Promises to give	(65,405)	162,057
Inventories	34,319	(44,941)
Prepaid expenses	(5,706)	(10,886)
Other assets	2,576	3,014
Increase (decrease) in		
Accounts payable	279,700	244,656
Accrued expenses	(405,525)	401,930
Deferred revenue	12,149	(65,020)
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	<u>2,131,711</u>	<u>3,336,044</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchases of investments	(2,115,733)	(1,031,142)
Proceeds from maturities and sales of investments	2,061,934	1,035,380
Purchases of property, equipment and construction in progress	<u>(5,981,547)</u>	<u>(3,119,723)</u>
<b>NET CASH USED BY INVESTING ACTIVITIES</b>	<u>(6,035,346)</u>	<u>(3,115,485)</u>

	<u>2015</u>	<u>2014</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
Collection of contributions restricted for capital campaign	1,069,135	648,881
Payments on capital lease obligation	<u>(28,684)</u>	<u>(41,517)</u>
NET CASH PROVIDED BY FINANCING ACTIVITIES	<u>1,040,451</u>	<u>607,364</u>
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(2,863,184)	827,923
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	<u>7,282,178</u>	<u>6,454,255</u>
CASH AND CASH EQUIVALENTS AT END OF YEAR	<u>\$ 4,418,994</u>	<u>\$ 7,282,178</u>
NON-CASH INVESTING ACTIVITIES		
Investment return on deferred compensation investment	<u>\$ 2,145</u>	<u>\$ 12,867</u>

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ARIZONA CENTER FOR NATURE CONSERVATION AND AFFILIATE  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
June 30, 2015 and 2014

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING  
POLICIES

The Arizona Center for Nature Conservation (ACNC) was formed in 1961 to inspire people to live in ways that promote the well-being of the natural world. In fulfillment of that mission, ACNC operates the Phoenix Zoo, a zoological park in Phoenix, Arizona, provides educational programs, and actively participates in animal conservation efforts.

Phoenix Zoo Holdings, LLC)

Phoenix Zoo Holdings, LLC (PZH) was organized by ACNC in April 2012. ACNC is the sole member of PZH, which was created for the purpose of receiving and holding contributed real estate.

Wildest Club in Town

The Wildest Club in Town (WCIT) was organized in 1974 and operates as a program in support of ACNC's operations. WCIT was formed as a fundraising group of the Organization.

Principles of Consolidation

The accompanying consolidated financial statements include the accounts of ACNC and PZH (collectively the "Organization"). All intercompany balances and transactions are eliminated in consolidation.

Basis of Presentation

The consolidated financial statements have been prepared on the accrual basis of accounting and accordingly reflect all significant receivables, payables and other liabilities. The Organization is required to report information regarding their financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets.

Cash and Cash Equivalents

For the purpose of the statements of cash flows, the Organization considers all highly liquid debt instruments with an original maturity of ninety days or less at date of acquisition to be cash equivalents.

Accounts Receivable

Accounts receivable are carried at the outstanding balances less an allowance for doubtful accounts, if applicable. The Organization evaluates the collectability of its accounts receivable based on a combination of factors. The Organization records a reserve based on a percentage of the accounts receivable balance. Accounts are charged off against the allowance when they are deemed to be uncollectible.

ARIZONA CENTER FOR NATURE CONSERVATION AND AFFILIATE  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
June 30, 2015 and 2014

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING  
POLICIES (Continued)

Promises to Give

Unconditional promises to give are recognized as revenues in the period the promise is received and as assets, decreases of liabilities or expenses depending on the form of the benefits received. Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. The discounts on those amounts are computed using risk-free interest rates as determined by management applicable to the years in which the promises are received. Amortization of the discounts is reflected in contributions.

The Organization records a reserve based on a percentage of the promises to give balance to reduce the amounts recorded to what it believes will be collected. Promises are charged off against the allowance when they are deemed to be uncollectible.

Inventories

Inventories are stated at the lower of cost or market using the average cost method and consist primarily of uniforms, animal feed and supplies.

Fair Value Measurements

A framework for measuring fair value has been established by the Accounting Standards Codification and provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements).

The three levels of the fair value hierarchy are as follows:

- |         |   |
|---------|---|
| Level 1 | Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Organization has the ability to access. |
|---------|---|

ARIZONA CENTER FOR NATURE CONSERVATION AND AFFILIATE  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
June 30, 2015 and 2014

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING  
POLICIES (Continued)

Fair Value Measurements (Continued)

Level 2	Inputs to the valuation methodology include: <ul style="list-style-type: none"><li>• Quoted prices for similar assets or liabilities in active markets;</li><li>• Quoted prices for identical or similar assets or liabilities in inactive markets;</li><li>• Inputs other than quoted prices that are observable for the asset or liability;</li><li>• Inputs that are derived principally from or corroborated by observable market data by correlation or other means.</li></ul> <p>If the asset or liability has a specified term (contractual term), the Level 2 input must be observable for substantially the full term of the asset or liability.</p>
Level 3	Inputs to the valuation methodology are unobservable and significant to the fair value measurement, and usually reflect the Organization's own assumptions about the assumptions that market participants would use in pricing the assets (i.e. real estate valuations, broker quotes).

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used maximize the use of observable inputs and minimize the use of unobservable inputs.

Investments

Investments are recorded at fair value as determined by quoted market prices in active markets or by net asset value as determined by third parties. Investment income or loss (including realized and unrealized gains and losses on investments, interest and dividends) is included in the change in net assets in the accompanying consolidated statements of activities, unless the income or loss is restricted by donor or law.

Risks and Uncertainty

The Organization invests in various types of investments which are exposed to various risks, such as interest rate, market and credit risks. Due to the level of risk associated with certain investments, it is at least reasonably possible that changes in the values of investments will occur in the near term and that such changes could materially affect the amount reported in the consolidated statements of financial position.

ARIZONA CENTER FOR NATURE CONSERVATION AND AFFILIATE  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
June 30, 2015 and 2014

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING  
POLICIES (Continued)

Property and Equipment

Acquisitions of property and equipment in excess of \$2,000 are capitalized. Property and equipment are stated at cost or, if donated, at the approximate fair value at the date of donation. Depreciation of buildings and equipment is calculated using the straight-line method over the estimated useful lives of the respective assets.

Major additions and improvements are capitalized. Maintenance and repairs are expensed as incurred. When assets are retired or otherwise disposed of, the related costs and accumulated depreciation are removed from the accounts and gains and losses are included in operations.

Impairment of Long-Lived Assets

The Organization reviews long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell. Management does not believe impairment indicators are present.

Endowment Funds

The Organization's endowment funds consist of seven individual funds established for a variety of purposes. Its endowment funds include both donor-restricted funds and funds designated by the Board of Trustees to function as endowments. As required by generally accepted accounting principles, net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

The Organization follows Arizona's Management of Charitable Funds Act ("MCFA") and its own governing documents. MCFA requires the preservation of endowment funds. When a donor's intent is not expressed, MCFA directs the Organization to spend an amount that is prudent, consistent with the purposes of the fund, relevant economic factors and the donor's intent that the fund continue in perpetuity.

ARIZONA CENTER FOR NATURE CONSERVATION AND AFFILIATE  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
June 30, 2015 and 2014

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING  
POLICIES (Continued)

Endowment Funds (Continued)

The Organization classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by MCFA.

In accordance with MCFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the various funds, (2) the purposes of the donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) the Organization's other resources, and (7) the Organization's investment policies.

*Investment Return Objectives, Risk Parameters and Strategies.* The Organization has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment funds while also maintaining the purchasing power of those endowment assets over the long-term. Accordingly, the investment process seeks to achieve an after-cost total real rate of return, including investment income as well as capital appreciation, which exceeds the annual distribution with acceptable levels of risk. Endowment assets are invested in a well-diversified asset mix, which include, but are not limited to, domestic and international corporate stocks and bonds, cash equivalents, and government issued debt securities. The Organization expects its endowment funds over time to provide an average rate of return of 4.5% to 5% annually. Actual returns in any given year may vary from this amount.

*Spending policy.* The Organization has allowed for appropriating for distributions each year up to 5% of its endowment fund's average value over the prior 12 quarters through the calendar year-end preceding the fiscal year in which the distribution is planned. In establishing this policy, the Organization considered the long-term expected return on its endowment. This is consistent with the Organization's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term, as well as to provide additional real growth through new gifts and investment return.

ARIZONA CENTER FOR NATURE CONSERVATION AND AFFILIATE  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
June 30, 2015 and 2014

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING  
POLICIES (Continued)

Split-Interest Agreements

The Organization is beneficiary to two perpetual trusts. Under these agreements, the Organization recorded permanently restricted contributions at the fair value of the Organization's beneficial interest in the trust assets. Distributions from the trust assets are recorded as unrestricted investment income in the accompanying consolidated statements of activities unless otherwise restricted by the donor. Subsequent changes in fair value of the beneficial interest in the trust assets are recorded as changes in value of split-interest agreements to permanently restricted net assets.

Deferred Revenues

Deferred revenues include unearned membership revenues and revenues collected for certain programs and events that will take place in the next fiscal year.

Revenue Recognition

Earned revenues consist primarily of membership and admissions revenue, ticket sales for events, food sales and retail sales. Membership revenue is recognized over the term of the membership, which is typically one year. Admissions revenue, food sales and retail sales are recognized as they are earned. Ticket sales for events are recognized at the time the event takes place.

Contributions

Contributions, grants and bequests, including promises to give, are received and recorded as unrestricted, temporarily restricted or permanently restricted support depending on the existence and/or nature of any donor restrictions. When a donor restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily or permanently restricted net assets are reclassified to unrestricted net assets and reported in the statements of activities as net assets released from restrictions. However, if a restriction is fulfilled in the same time period in which the contribution is received, the Organization reports the support as unrestricted.

ARIZONA CENTER FOR NATURE CONSERVATION AND AFFILIATE  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
June 30, 2015 and 2014

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING  
POLICIES (Continued)

Contributions (Continued)

Contributions of donated non-monetary assets (in-kind donations) are recorded at their fair values in the period received. Contributions of donated services that create or enhance non-financial assets or that require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donated services, are recorded at their fair market values in the period received. The Organization utilizes the services of numerous volunteers who support the programs and activities of the Organization. For the years ended June 30, 2015 and 2014, the Organization received the benefit of approximately 700 volunteers and approximately 66,000 and 63,000 hours of service from volunteers, respectively. This support has not been recorded in the accompanying consolidated financial statements as it does not meet the recognition criteria.

Advertising

The Organization uses advertising to promote its programs to the community it serves. Advertising costs are charged to operations as incurred. Advertising expense charged to operations was approximately \$801,000 and \$668,000 for the years ended June 30, 2015 and 2014, not including in-kind donations of approximately \$1,080,000 and \$792,000, respectively as described in Note 13.

Animals

In accordance with industry practice, the animal collection is not recorded, as there is no objective basis for establishing value. Additionally, the animal collection has numerous attributes, including species, age, sex, relationships and value to other animals, endangered status, and breeding potential, whereby it is impossible to assign value. Acquisitions and sales of animals are recorded as operating expense or revenue in the year of purchase or sale.

Functional Allocation of Expenses

The costs of providing the various programs and activities have been summarized on a functional basis in the consolidated statements of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

ARIZONA CENTER FOR NATURE CONSERVATION AND AFFILIATE  
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NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING  
POLICIES (Continued)

Self-Funded Group Health Insurance

The Organization has a partially self-funded group health insurance plan for the benefit of its employees. The Organization pays health insurance claims up to \$75,000 per covered participant and an aggregate limit that varies by the number of participants covered within the plan. As of June 30, 2015, the aggregate limit was approximately \$1,500,000 per contract year. The plan is administered by a third-party administrator who purchases reinsurance contracts to limit claim exposure. Estimates for claims payable, which include both reported and incurred but not yet reported claims, are recorded in accrued expenses, at which time claims expense is also recorded. The amounts charged to expense for claims was and \$1,167,597 and \$939,491 for the years ended June 30, 2015 and 2014, respectively.

Income Tax Status

ACNC qualifies as a tax-exempt organization under Section 501 (c)(3) of the Internal Revenue Code. In addition, ACNC has been classified as an organization that is not a private foundation under Section 501(a)(3). However, income determined to be unrelated business taxable income (UBTI) would be subject to income tax. PZH is a disregarded entity for tax purposes.

The Organization recognizes uncertain tax positions in the financial statements when it is more likely-than-not that the positions will not be sustained upon examination by the tax authorities. As of June 30, 2015 and 2014, the Organization had no uncertain tax positions that qualify for either recognition or disclosure in the financial statements.

The Organization files income tax returns in the U.S. Federal and State of Arizona jurisdictions. Federal income tax returns generally remain open for three years after they are filed and state income tax returns generally remain open for four years after they are filed, and both are subject to examination by taxing authorities.

The Organization recognizes interest and penalties associated with income tax in operating expenses. During the years ended June 30, 2015 and 2014, the Organization did not have any income tax related interest and penalty expense.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from these estimates.



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June 30, 2015 and 2014

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING  
POLICIES (Continued)

Date of Management's Review

In preparing these consolidated financial statements, the Organization has evaluated events and transactions for potential recognition or disclosure through December 3, 2015, the date the consolidated financial statements were available to be issued.

NOTE 2 CONCENTRATIONS OF CREDIT RISK

Financial instruments that subject the Organization to potential concentrations of credit risk consist principally of cash and cash equivalents and investments.

The Organization maintains its cash in bank accounts, which may periodically exceed federally insured deposit limits. At June 30, 2015 and 2014, the Organization's bank balances exceeded federally insured limits by approximately \$4,244,000 and \$7,355,000, respectively.

Balances with stock brokerage firms are insured up to \$500,000 (with a limit of \$250,000 for cash) by the Securities Investor Protection Corporation (SIPC). Balances over \$500,000 are additionally insured by the brokerage firms.

The Organization has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on cash balances.

ARIZONA CENTER FOR NATURE CONSERVATION AND AFFILIATE  
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NOTE 3 PROMISES TO GIVE

Promises to give at June 30 consist of and are restricted for the following purposes:

	<u>2015</u>	<u>2014</u>
Capital campaign	\$ 1,361,016	\$ 1,461,588
Non-capital activities	354,092	290,991
Other	<u>5,805</u>	<u>3,500</u>
Total promises to give	1,720,913	1,756,079
Discount to present value	(77,000)	(109,000)
Allowance for uncollectible promises	<u>(136,000)</u>	<u>(157,000)</u>
Net promises to give	<u>\$ 1,507,913</u>	<u>\$ 1,490,079</u>

The estimated cash flows for promises to give were discounted over the collection period using a discount rate of 5%.

Promises to give are due as follows at June 30:

	<u>2015</u>	<u>2014</u>
Promises to give due in less than one year	\$ 943,828	\$ 787,327
Promises to give due in two to five years	<u>564,085</u>	<u>702,752</u>
	<u>\$ 1,507,913</u>	<u>\$ 1,490,079</u>

The Organization's promises to give consist of contributions from individuals, charitable foundations and companies. At June 30, 2015 approximately 34% of net promises to give are amounts due from two companies whose individual balance is 10% and greater of total promises to give. At June 30, 2014 approximately 77% of promises to give are amounts due from five companies whose individual balance is 10% or greater of total promises to give. Concentrations of credit risk with respect to these promises to give are limited due to the relationship and history with these companies.

ARIZONA CENTER FOR NATURE CONSERVATION AND AFFILIATE  
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 June 30, 2015 and 2014

NOTE 4 INVESTMENTS AND FAIR VALUE OF FINANCIAL INSTRUMENTS

Investments with readily determinable fair values are measured at fair value in the consolidated statements of financial position as determined by quoted market prices in active markets. The fair value of the interests in the perpetual trusts is estimated at the fair value of the Organization's portion of the underlying assets of the trust using information provided by the trustee.

The following is a summary of financial instruments measured at fair value on a recurring basis at June 30, 2015:

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Investments:				
Cash and money market funds	\$ 165,769	\$ -	\$ -	\$ 165,769
Bond funds	3,674,883	-	-	3,674,883
Exchange traded funds	162,677	-	-	162,677
Equity funds	<u>2,908,847</u>	<u>-</u>	<u>-</u>	<u>2,908,847</u>
Total investments	6,912,176	-	-	6,912,176
Beneficial interest in perpetual trust	<u>-</u>	<u>-</u>	<u>4,915,569</u>	<u>4,915,569</u>
	<u>\$ 6,912,176</u>	<u>\$ -</u>	<u>\$ 4,915,569</u>	<u>\$ 11,827,745</u>

The following is a summary of financial instruments measured at fair value on a recurring basis at June 30, 2014:

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Investments:				
Cash and money market funds	\$ 272,585	\$ -	\$ -	\$ 272,585
Bond funds	3,574,282	-	-	3,574,282
Exchange traded funds	220,520	-	-	220,520
Equity funds	<u>2,844,078</u>	<u>-</u>	<u>-</u>	<u>2,844,078</u>
Total investments	6,911,465	-	-	6,911,465
Beneficial interest in perpetual trust	<u>-</u>	<u>-</u>	<u>5,451,212</u>	<u>5,451,212</u>
	<u>\$ 6,911,465</u>	<u>\$ -</u>	<u>\$ 5,451,212</u>	<u>\$ 12,362,677</u>

ARIZONA CENTER FOR NATURE CONSERVATION AND AFFILIATE  
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 June 30, 2015 and 2014

NOTE 4 INVESTMENTS AND FAIR VALUE OF FINANCIAL INSTRUMENTS (Continued)

The following is a reconciliation of the beginning and ending balances of assets measured at fair value on a recurring basis using significant unobservable (Level 3) inputs during the years ended June 30:

Balance at June 30, 2013	\$ 4,999,000
Change in fair value	<u>452,212</u>
Balance at June 30, 2014	5,451,212
Change in fair value	<u>(535,643)</u>
Balance at June 30, 2015	<u><u>\$ 4,915,569</u></u>

Investment income is summarized as follows for the years ended June 30:

	<u>2015</u>	<u>2014</u>
Interest and dividends	\$ 199,742	172,870
Distributions from trusts	228,258	218,432
Realized gain/(loss)	(14,136)	53,019
Unrealized gain/(loss)	<u>(167,390)</u>	<u>475,304</u>
Total investment income	<u><u>\$ 246,474</u></u>	<u><u>\$ 919,625</u></u>

NOTE 5 BENEFICIAL INTEREST IN PERPETUAL TRUSTS

The Organization is the income beneficiary of two perpetual trusts. The trust funds are held and controlled by third party trustees. The Organization is entitled to a specified percentage of the annual income distributions from each of the trusts as defined in the trust agreements. The Organization will also be entitled to a specified percentage of the total amount of the corpus assets that will be distributed if the trusts are ever dissolved. The Organization estimated the fair value of its beneficial interest in perpetual trusts at June 30, 2015 and 2014 based upon the Organization's respective interest in the value of the underlying assets held by the trust. For the years ended June 30, 2015 and 2014, distributions from the perpetual trusts totaled approximately \$228,000 and \$218,000, respectively and are included in unrestricted investment income in the accompanying consolidated statements of activities.

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NOTE 6 PROPERTY AND EQUIPMENT

Property and equipment consisted of the following at June 30:

	<u>2015</u>	<u>2014</u>
Cages and enclosures	\$ 25,577,297	\$ 25,446,701
Buildings and improvements	21,898,041	15,904,088
Ground installations	9,319,436	9,161,307
Machinery and equipment	7,574,570	6,538,406
Vehicles	<u>1,249,220</u>	<u>1,211,684</u>
	65,618,564	58,262,186
Accumulated depreciation	<u>(37,882,433)</u>	<u>(35,304,194)</u>
	27,736,131	22,957,992
Construction-in-progress	<u>1,952,800</u>	<u>2,950,063</u>
	<u><u>\$ 29,688,931</u></u>	<u><u>\$ 25,908,055</u></u>

Construction-in-progress includes costs related to various capital projects to improve animal exhibits and other areas on the Phoenix Zoo grounds. Depreciation expense was \$2,578,240 and \$2,545,251 for the years ended June 30, 2015 and 2014.

NOTE 7 OTHER ASSETS

During the year ended June 30, 2012, an entity that is partially owned by a member of the Board of Trustees contributed real property located in Goodyear, Arizona to PZH. The contribution was recorded at the estimated fair value of the real estate, which totaled approximately \$555,000 as determined by an appraisal of the real property performed at the time of donation. PZH intends to market this property rather than utilize the property for the Organization's operations. The value of the real property is included in other assets in the accompanying consolidated statements of financial position. Proceeds from any future sale of this property have been restricted by the donor for the capital campaign.

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NOTE 8 CAPITAL LEASE

The Organization leases equipment under various capital lease agreements which require monthly payments of approximately \$4,300 and mature at various times through November 2017. The cost of equipment under these capital lease agreements totaled approximately \$182,000 and accumulated amortization was approximately \$177,000 at June 30, 2015. Amortization of this capitalized lease cost is included in depreciation expense.

Future minimum lease payments are scheduled as follows:

Years Ending June 30.

2016	\$ 3,615
2017	3,615
2018	<u>777</u>
Total minimum lease payments	8,007
Less amount representing interest	<u>2,574</u>
Total future minimum lease payments	5,433
Less current portion	<u>2,032</u>
Non-current portion	<u><u>\$ 3,401</u></u>

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NOTE 9 ENDOWMENT FUNDS

Endowment net asset composition by type of fund as of June 30, 2015 is as follows:

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Donor-restricted	\$ -	\$ 94,374	\$ 759,246	\$ 853,620
Board-designated	4,225,755	-	-	4,225,755
Total endowment funds	<u>\$ 4,225,755</u>	<u>\$ 94,374</u>	<u>\$ 759,246</u>	<u>\$ 5,079,375</u>

Endowment net asset composition by type of fund as of June 30, 2014 is as follows:

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Donor-restricted	\$ -	\$ 153,625	\$ 759,246	\$ 912,871
Board-designated	3,871,889	-	-	3,871,889
Total endowment funds	<u>\$ 3,871,889</u>	<u>\$ 153,625</u>	<u>\$ 759,246</u>	<u>\$ 4,784,760</u>

Changes in endowment funds for the years ended June 30 are as follows:

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Balance at June 30, 2013	\$ 3,489,232	\$ 151,368	\$ 759,246	\$ 4,399,846
Investment income	40,517	9,554	-	50,071
Realized and unrealized gains	123,830	29,195	-	153,025
New board designations	233,099	-	-	233,099
Amounts appropriated for expenditure	(14,789)	(36,492)	-	(51,281)
Balance at June 30, 2014	3,871,889	153,625	759,246	4,784,760
Investment income	56,085	11,329	-	67,414
Realized and unrealized gains	(50,971)	(10,296)	-	(61,267)
New board designations	348,752	-	-	348,752
Amounts appropriated for expenditure	-	(60,284)	-	(60,284)
Balance at June 30, 2015	<u>\$ 4,225,755</u>	<u>\$ 94,374</u>	<u>\$ 759,246</u>	<u>\$ 5,079,375</u>

ARIZONA CENTER FOR NATURE CONSERVATION AND AFFILIATE  
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NOTE 10 RESTRICTED NET ASSETS

Temporarily restricted net assets consist of the following at June 30:

	<u>2015</u>	<u>2014</u>
<u>Time restricted:</u>		
Investment income on perpetual endowment funds subject to a time restriction under MCFA	\$ 94,374	\$ 153,625
<u>Time and purpose restricted:</u>		
Capital campaign	1,973,894	5,251,605
Other	<u>734,597</u>	<u>450,298</u>
Total temporarily restricted net assets	<u>\$ 2,802,865</u>	<u>\$ 5,855,528</u>

Permanently restricted net assets consist of the following at June 30:

	<u>2015</u>	<u>2014</u>
Interest in perpetual trusts	\$ 4,915,569	\$ 5,451,212
Portion of perpetual endowment funds that is required to be retained permanently either by explicit donor stipulation or by MCFA	<u>759,246</u>	<u>759,246</u>
	<u>\$ 5,674,815</u>	<u>\$ 6,210,458</u>

NOTE 11 EMPLOYEE BENEFIT PLANS

The Organization has a 401(k) defined contribution savings plan. The Organization matches employee contributions to the 401k plan at the rate of \$.50 for each \$1.00 contributed, up to the first 4% of annual compensation contributed by the employee. Employer matching contributions for the year ended June 30, 2015 and 2014 totaled approximately \$285,000 and \$313,000, respectively.



ARIZONA CENTER FOR NATURE CONSERVATION AND AFFILIATE  
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NOTE 11 EMPLOYEE BENEFIT PLANS (Continued)

The Organization also has both a 457(b) and 457(f) non-qualified deferred compensation retirement plan covering the current Chief Executive Officer of ACNC. Both the 457(b) and 457(f) plans provide for employer contributions at the discretion of the Organization's Board of Trustees. Contributions by the Organization to the plans totaled approximately \$26,000 and \$25,000 in the years ended June 30, 2015 and 2014, respectively, all of which has been included in accrued liabilities in the accompanying consolidated statements of financial position. While the Organization has segregated funds totaling approximately \$138,000 and \$110,000 as of June 30, 2015 and 2014, respectively, these funds remain available to the general creditors of the Organization.

NOTE 12 OPERATING LEASES

The Organization leases office equipment, storage space and property under operating leases with terms expiring in various years through 2033 and requiring monthly payments totaling approximately \$3,300.

Approximate minimum future rental payments under non-cancelable leases having initial or remaining terms in excess of one year at June 30, 2015 are as follows:

Years Ending June 30,

2016	\$	34,900
2017		34,900
2018		34,900
2019		14,700
2020		1,200
Thereafter		<u>16,000</u>
	\$	<u>136,600</u>

The Organization also leases other equipment on a month-to-month basis, as needed. Rent expense for the years ended June 30, 2015 and 2014 amounted to approximately \$54,000 and \$83,000, respectively.

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NOTE 12 OPERATING LEASES (Continued)

The Organization has an agreement with the City of Phoenix to lease the property where the Phoenix Zoo is located. This agreement stipulates that the Organization will pay \$1,200 per year as rent for the property. The lease expires in the year 2033 but contains five 5-year renewal options at the end of the lease term.

NOTE 13 DONATED MATERIALS AND SERVICES

Donated materials and services consisted of the following for the year ended June 30, 2015:

	Assets	Programs	Management and General	Fundraising and Membership Development	Total
Advertising	\$ -	\$ -	\$ 1,080,125	\$ -	\$ 1,080,125
Food and beverages	-	35,000	-	-	35,000
Capital improvements	377,569	-	-	-	377,569
Other	-	-	40,000	12,852	52,852
Total donated materials and services	<u>\$ 377,569</u>	<u>\$ 35,000</u>	<u>\$ 1,120,125</u>	<u>\$ 12,852</u>	<u>\$ 1,545,546</u>

Total donated materials and services included in special event revenue was \$73,445 for the year ended June 30, 2015.

Donated materials and services consisted of the following for the year ended June 30, 2014:

	Assets	Programs	Management and General	Fundraising and Membership Development	Total
Advertising	\$ -	\$ -	\$ 792,145	\$ -	\$ 792,145
Food and beverages	-	35,000	-	8,640	43,640
Capital improvements	5,321	-	-	-	5,321
Other	-	50,000	40,000	7,659	97,659
Total donated materials and services	<u>\$ 5,321</u>	<u>\$ 85,000</u>	<u>\$ 832,145</u>	<u>\$ 16,299</u>	<u>\$ 938,765</u>

ARIZONA CENTER FOR NATURE CONSERVATION AND AFFILIATE  
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NOTE 14 RELATED PARTY TRANSACTIONS

During the years ended June 30, 2015 and 2014 the Organization received donations in the amounts of approximately \$401,000 and \$166,000, respectively, from Board members, employees, and volunteers. Included in total promises to give at June 30, 2015 and 2014 is approximately \$27,000 and \$58,000, respectively, due from Board members, employees, and volunteers.